## Diary of a Grant Writer

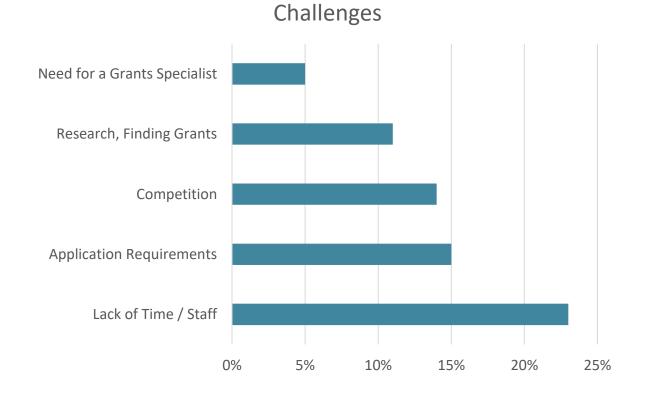
Hurry Up and Wait

### AGENDA

- Finding Your Perfect Match
- Setting the Stage
- Review, Review Again
- Hallelujah, You've Won!

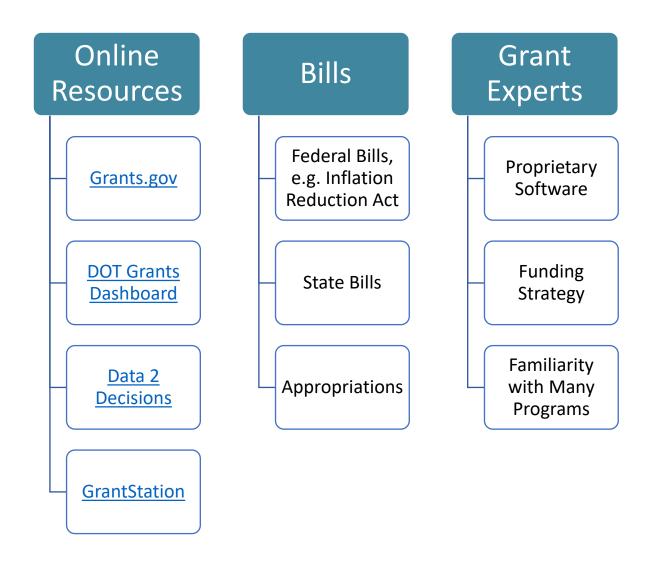
### NEWS FLASH

### Grant writing is not for the faint of heart

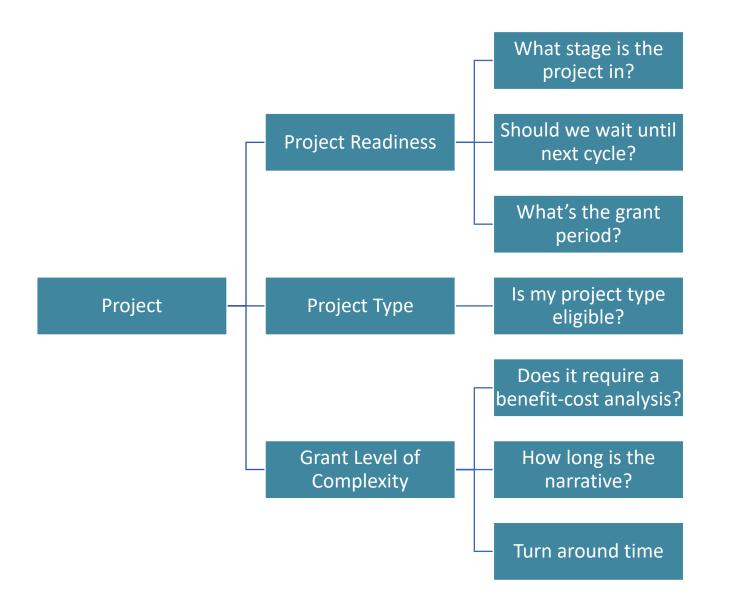


## Finding Your Perfect Match

## Where will I find the right grant?



## How do I know if it's the right one?



## Setting the Stage

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## Start with the Basics

#### How to Prepare

- Read the Notice of Funding
- Prepare a Request for Information
- Verify your credentials / registrations
- Develop an internal schedule
- Develop the project's budget and schedule

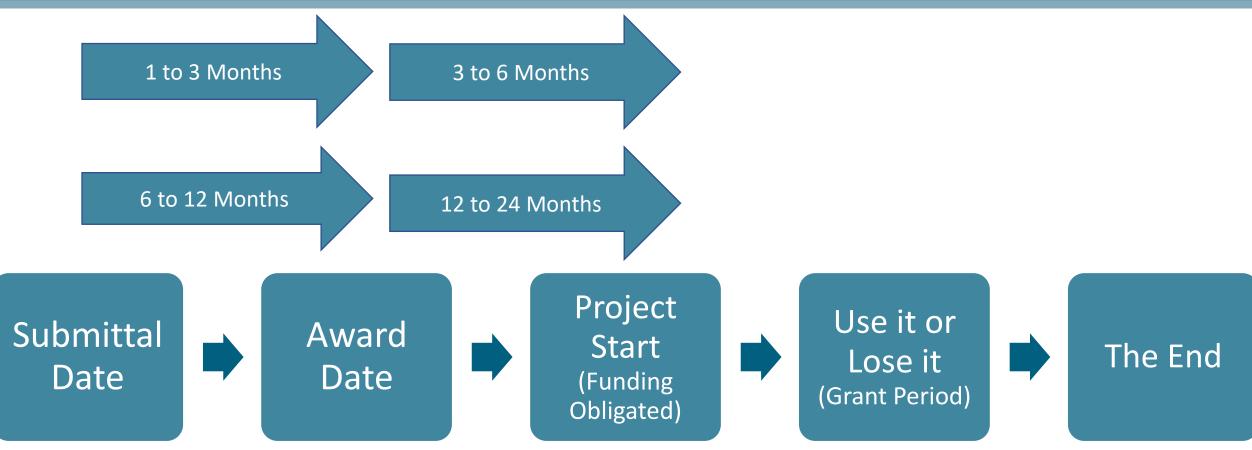
## **Budget Basics**

- What's going into your budget?
- Break It Down
  - Local Match In Kind Match
  - Grant Share
- DON'T FORGET
  - Contingency
  - Inflation (Year of Expenditure)
  - Grant Administration

| Table 1. Tasks, Deliverable Due Dates, and Funding Request       |   |            |                 |  |  |  |
|--|---|------------|-----------------|--|--|--|
| Task   | Deliverable   | Due Date   | Funding Request |  |  |  |
| <ol> <li>Existing Conditions and<br/>Needs Assessment</li> </ol> | Existing Conditions &<br>Needs Assessment Slide<br>Deck | 10/31/2023 | \$25,000        |  |  |  |
| 2. Public Engagement   | Online Survey & Interactive<br>Map Results Summary      | 1/15/2024  | \$10,000        |  |  |  |
| 3. Recommendations   | EV Readiness Plan                                       | 2/29/2024  | \$35,000        |  |  |  |
|  |   | Total      | \$70,000        |  |  |  |

|   | Federal      | Local       | Total        |  |
|---|--------------|-------------|--------------|--|
| B. Planning, Design, and Development Activities                       | \$2,175,000  | \$543,750   | \$2,718,750  |  |
| i. Identification of specific locations for public involvement        | \$100,000    | \$25,000    | \$125,000    |  |
| i. Public outreach with identified actions                            | \$75,000     | \$18,750    | \$93,750     |  |
| iii. Concept/Design development                                       | \$1,000,000  | \$250,000   | \$1,250,000  |  |
| iv. Engineering, Specifications, and Estimates                        | \$1,000,000  | \$250,000   | \$1,250,000  |  |
|   |              |             |              |  |
| C. Implementation of Projects - Budget by identified strategy (A+B+C) | \$21,200,000 | \$5,300,000 | \$26,500,000 |  |
| Pedestrian Crossings, Signal and slands in Underserved area           | \$2,884,112  | \$721,028   | \$3,605,140  |  |
| Upgrade Traffic Signal Backplates (Reflective<br>Yellow) - Regionwide | \$1,358,688  | \$339,672   | \$1,698,360  |  |
| Flashing Yellow Arrow Traffic Signal Heads<br>- Regionwide            | \$747,000    | \$186,800   | \$933,800    |  |
| Install New Traffic Signal in Underserved Areas                       | \$2,316,000  | \$579,000   | \$2,895,000  |  |

## **Schedule Basics**



- The time from submission to project start varies.
- Key Grant dates offer building blocks.

## Schedule Basic, Continued

| Milestone  | Project Type               | Timeline   |
|--|----------------------------|--|
| State and Local Approvals                                    | Heavy<br>Moderate<br>Light | 6 months<br>3 months<br>1 month                                    |
| NEPA / Environmental Reviews                                 | Heavy<br>Moderate<br>Light | 6-12 months<br>N/A or up to 6 months<br>N/A – Likely not required  |
| Public Involvement   | Heavy<br>Moderate<br>Light | 3-6 months<br>1-2 months<br>1-2 months                             |
| Design Completion  | Heavy<br>Moderate<br>Light | <ul><li>4-9 months</li><li>2-4 months</li><li>1-3 months</li></ul> |
| Right of Way (ROW) Acquisition                               | Heavy<br>Moderate<br>Light | Not Required<br>Within existing ROW<br>Within existing ROW         |
| Approval of Plans, Specifications, Estimates;<br>Procurement | Heavy<br>Moderate<br>Light | 6 months<br>3 months<br>1 month                                    |

| T    | Task Description                                 |  | Month |   |   |    |   |     |   |   |    |    |    |
|------|--|--|-------|---|---|----|---|-----|---|---|----|----|----|
| Task |  |  | 2     | 3 | 4 | -5 | 6 | - 7 | 8 | 9 | 10 | 11 | 12 |
| 1    | Project Management                               |  |       |   |   |    |   |     |   |   |    |    |    |
| 2    | Develop Plan Goals                               |  |       |   |   |    |   |     |   |   |    |    |    |
| 3    | Public Engagement                                |  |       |   |   |    |   |     |   |   |    |    |    |
| 4    | Analyze Available Crash<br>Data and Statistics   |  |       |   |   |    |   |     |   |   |    |    |    |
| 5    | Determine Emphasis Areas                         |  |       |   |   |    |   |     |   |   |    |    |    |
| 6    | Identify Crash Reduction<br>Strategies           |  |       |   |   |    |   |     |   |   |    |    |    |
| 7    | Prioritize Countermeasures/<br>Projects          |  |       |   |   |    |   |     |   |   |    |    |    |
| 8    | Prepare Draft Safety Action<br>Plan              |  |       |   |   |    |   |     |   |   |    |    |    |
| 9    | Prepare and Finalize Final<br>Safety Action Plan |  |       |   |   |    |   |     |   |   |    |    |    |

- Show steady progress, spend funds early
- Milestones versus granular details
- These are milestone-based

## **Recipe for Success**



- **Clearly identify sections**
- Outline the narrative
- Research, research, research •

#### **Balance**

Text versus graphics 

#### Data is a must.

2.

3.

- Specific, relevant, recent, credible
- Internal, external

#### **Tell a story**

- Your community's story
- Establish early in the process

5.

#### Consider your audience

- Narrative versus statistics
- **Avoid Jargon**
- Be concise but repeat thoughtfully

## OH NO – A BENEFIT-COST ANALYSIS

What is a benefit-cost analysis? An *objective* benchmark

| Benefits  | Costs   |  |  |  |  |
|---|---|--|--|--|--|
| Measure the reasonably expected<br>economic values of outcomes  | Measure the economic resources needed to develop and maintain infrastructure  |  |  |  |  |
| Common Benefits:<br>Safety, Health, Emissions Reduction,<br>Hazard Mitigation, Reduction in Negative<br>Impacts | Common Costs:<br>Land, Labor, Materials, Equipment,<br>Construction Costs, Environmental<br>Review, Planning & Design |  |  |  |  |

## Review, Review Again



## SET YOUR PRIDE TO THE SIDE

- Peer Review
  - Fresh Eyes
  - Experts versus Laypeople
  - Funding Agency Reviews
- Was your message received?
- (Peer) Review against the scoring criteria



## What's most important in the 11<sup>th</sup> hour?

- Upload Early Not the 11<sup>th</sup> hour.
  - Accommodate Complications
  - Avoid the Overwhelmed Submittal Site
- Verify, verify, verify
  - Figure and Table Numbers
  - Appendix References
- Organize the Submission
  - Finals Folder for Submittal
  - Forms and Supporting Documents
- Signed, Sealed, Delivered
  - Authorized Signer
  - Submittal Methods
  - Deadlines



## Hallelujah, You've Won!

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## YOU'VE WON, NOW WHAT?

- Grant Agreement
  - Negotiate Budget, Project Schedule
- Grant Administration
  - Reporting Requirements
  - Project Manager = Your Best Friend
- Project Closeout
  - Responsible Stewardship
  - Compliance: Funding Agency's Rules, Title 2 CFR Part 200

### **Contact Information**

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# QUESTIONS?